## SCCWRP COMMISSION STRATEGIC PLANNING MEETING



#### Presentation to the SCCWRP Commission

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### **BACKGROUND**

- The SCCWRP Commission holds an all-day strategic planning meeting about every five years
  - Opportunity to look past daily operations and set direction for the organization
- These meetings have been important to the organization's evolution
  - 2001: Invited the Stormwater agencies to join SCCWRP
  - 2001: Determined the funding model and proper size for the organization
  - 2007: Invited the Ocean Protection Council to join SCCWRP
  - 2007: Directed staff to place emphasis on communication
  - 2014: Refined the CTAG Charter and research planning process
- The Commission agreed to hold the next such meeting this fall
  - You created a committee to help plan that meeting
  - This presentation is the committee's proposal for your consideration

# **AREAS THE COMMITTEE DISCUSSED**

- Goals/topics for the meeting
- Pre-meeting preparatory activities
- Timing for the meeting
- Location
- Invitees

## PROPOSED TOPICS FOR THE MEETING

- Revisit our organizational foundation
  - Mission, vision and metrics of success
- What are our biggest research aspirations?
- How are we doing on communication?
- Do we have the right name for the organization?

## REVISIT OUR ORGANIZATIONAL FOUNDATION

- Re-examine our mission and vision statements
  - Those were created 13 years ago and we have mostly new Commissioners since then
- Re-evaluate our metrics of success
- What are the next steps we should take to help us achieve the mission and metrics?
  - Is the research planning process working?
  - Is our scientific review process working?
  - Are the Commission meeting formats effective?
  - Is the geography in which we work appropriate?
  - Do we have the right people at the table to have the important discussions?

## THREE OTHER MEETING TOPICS

#### What are our biggest research aspirations?

- Does the Commission agree with the research vision Ken provided at the 50<sup>th</sup> Anniversary celebration?
- Focus on high level goals that affect hiring and facility needs, not individual projects

#### How are we doing on communication?

- Twelve years ago you asked us to prioritize communication and we created a new position
- We upgraded our web site and developed new Annual report and quarterly report formats
- Have those investments been effective, or how could they be more effective?

#### Do we have the right name for the organization?

– Does it match our mission statement and metrics of success?

## PRE-MEETING PREPARATORY ACTIVITIES

- 2001: Staff was asked to provide answers to Commission questions
  - Strawman answers provided fodder for Commission feedback
- 2007: Meeting preceded by an on-line satisfaction survey
  - Separate surveys for external partners/clients and internal staff
  - Outcomes of the surveys drove the agenda
- 2014: Preceded by an Expert Review Panel evaluating the organization
  - Report from the Panel defined the items for Commission discussion
- The Committee endorses a premeeting satisfaction survey this time
  - Separate surveys for the member agencies, external partners, and SCCWRP staff

### TIMING AND LOCATION

- Timing: A single-day meeting in fall 2020
  - Staff would like six months to prepare once the Commission has agreed on an agenda
- Location: Committee recommends going off-site to create a new dynamic
- Several sites suggested as possibilities
  - Irvine Ranch Water District Duck Club
  - Orange Coast College Sailing Club
  - Dana Point Ocean Institute
  - Newport Back Bay Nature Center
  - Birch Aquarium
  - Orange County Sanitation District

## **INVITEES**

#### Commissions/Alternate Commissioners sit together as equals

#### CTAG

They haven't always been invited, but the Committee recommends their inclusion

#### Staff

- Ken and I will be moderators and will make several presentations
- Other staff are welcome to attend, but they are observers available to answer questions

### Research partners we want to entrain in our future directions

- San Francisco Estuary Institute Director
- Water Research Foundation Science Director
- National Water Research Institute Director

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